#### **Questionnaire for the Candidate**

The answers to the questions will be displayed at <a href="https://blackstar.coop/">https://blackstar.coop/</a>. This is your opportunity to inform the Member-Owners why they should vote for you for the Black Star Co-op Board of Directors. Please, limit answers to ~150 words per question. We will cut off responses exceeding this limit.

#### 1. Why are you interested in serving on the Board of Directors of the Co-op?

I believe in the four pillars of cooperative governance. I want to be a part of a brewery that is democratically organized, supports livable wages, is part of the surrounding community, and works together for a common purpose.

### 2. What goals would you like to see Black Star Co-op achieve in the next year? Five years?

1) Expand and remodel the Black Star space. 2) Increase membership: 3) Increase staff. 3) increase the membership: develop a sustainable approach to create membership tiers (i.e., Owners can choose to pay and additional yearly fee to be 'Owner Plus' 4) provide healthcare benefits for the staff. 5) Help Black Star develop a management strategy that will help adjust to the many changes occurring in Austin and Central Texas; the rising cost of real estate (commercial and residential), changing consumers, rising cost of supplies, and local competition.

## 3. What qualities and past experience do you have for serving on the Black Star Co-op Board of Directors?

For the Black Star Co-op I believe my experience as a construction owner and facilities director for a large university will be useful, specifically contract management, leases, outside vendors, tenant improvements, budget development, and operational development.

# 4. Name one way in which you'd like the Black Star Co-op Pub and Brewery to stand out from other local brewpubs.

Provide a living wage to the staff. BOD and staff collaboration.

#### 5. What is your favorite Co-operative Principle and why?

It's hard to choose just one, but I would say Education, Training, and Information. Knowledge is a key component to developing a self-managed, fully functioning cooperative. It can expand our role within our community, develop future co-operative leaders, and help provide good jobs with a living wage and a good future.

**Declaration of Candidacy** 

I, Daniel Heath \_\_\_\_\_, a member of the Black Star Co-op, hereby declare myself a candidate for the Black Star Co-op Board of Directors. I certify that I have already purchased, in full, my membership share and am therefore eligible to run in the 2024 election. In addition, I certify that, to the best of my knowledge, I can pass a TABC background check if required to do so. I acknowledge that I have read this packet and understand the commitments involved in being a Director.

I am also aware of the following:

- All candidates are required to attend at least one of the board meetings prior to October 1<sup>st</sup>, 2023. The September meeting will be held online, Sunday, September 24<sup>th</sup> 2023
- October 1st, 2023, 11:59 p.m. Deadline for candidates' applications to be received via email at leadershipdevelopment@blackstar.coop. A confirmation of receipt will be sent out by the Leadership Development Committee. Please contact <a href="mailto:jeffrey.ouellette@blackstar.coop">jeffrey.ouellette@blackstar.coop</a> if you have not received a confirmation within two business days.
- Candidates' responses to "The Candidate's Questions" will be presented on https://blackstar.coop/.
- November 1<sup>st</sup>, 2023 Online voting will be made available to all members.
- December 31<sup>st</sup>, 2023 Close of the election.
- January 1<sup>st</sup>, 2024 Announcement of results and contacting of new Board members for seating at the January 2024 Board meeting

### **Conflict of Interest Statement**

I affirm to the best of my knowledge that neither I, nor any of my affiliates (hereinafter defined), have any financial or other personal interest, direct or indirect, that is incompatible with the proper discharge of my possible fiduciary duties as a Director of Black Star Co-op or would tend to impair my independence, judgment, or action in performance of my duties as Director, except as described below. I further affirm to the best of my knowledge that neither I nor any of my affiliates is an officer or managing agent of any municipal, state, federal, or private granting or contracting entity that provides or receives funds or other benefits to or from Black Star Co-op, except as described below. As used herein, I understand the term "affiliate" to mean any relative, business, or professional partner, associate, or other person or entity (including without limitation any corporation or partnership in which I have a personal or financial interest) with whom I have any significant relationship.

| NA  NA  |                    |
|---|--------------------|
| As a candidate for the Black Star Co-op Board of Directors, I agree |                    |
| Printed Name of Candidate   |                    |
| Signature of Candidate  | / <i>0/61/1</i> 29 |